

## **SPECIAL REVENUE FUNDS**

### **Program Summary**

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. A summary of the Special Revenue Funds as presented in the budget document behind the 'Special Revenue' tab are shown below.

***The Special Revenue Funds in the 2014-2015 budget consist of the following:***

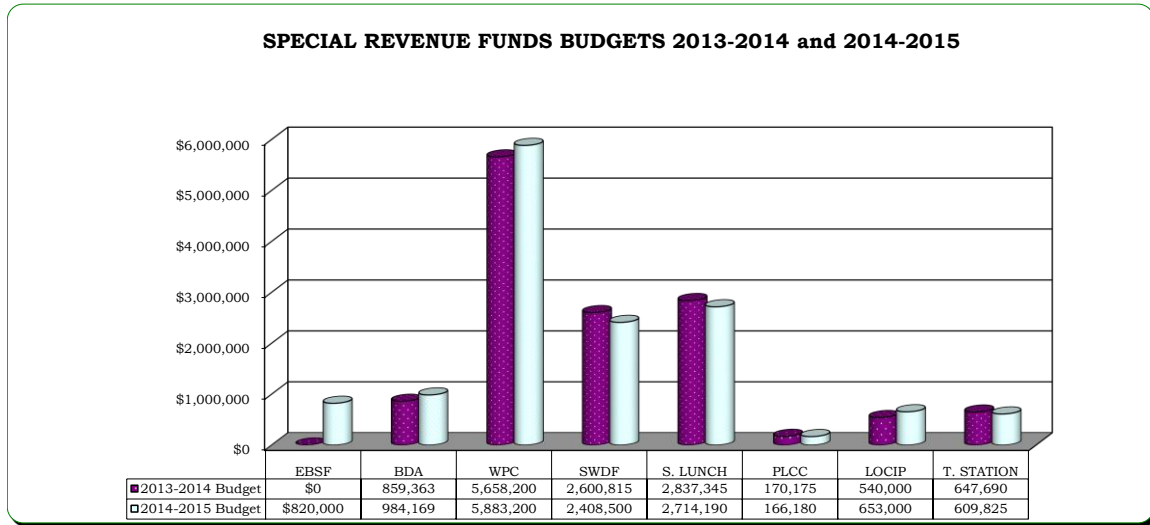
- EQUIPMENT AND BUILDING SINKING
- COMMUNITY DEVELOPMENT BLOCK GRANT - BRISTOL DEVELOPMENT AUTHORITY
- SEWER (WPC) OPERATING AND ASSESSMENT
- SOLID WASTE DISPOSAL
- SCHOOL LUNCH PROGRAM
- PINE LAKE CHALLENGE COURSE
- LOCIP PROJECTS
- TRANSFER STATION

***Shown below is a listing of the special revenue funds' prior year expenditures (2012-2013) as well as budgets for fiscal year 2013-2014 and fiscal year 2014-2015.***

| <b>Special Revenue Funds Budgets and Expenditures</b> |                            |                            |                            |
|---|----------------------------|----------------------------|----------------------------|
|   | <b>2012-2013</b>           | <b>2013-2014</b>           | <b>2014-2015</b>           |
|   | <b><u>Actual</u></b>       | <b><u>Budget</u></b>       | <b><u>Budget</u></b>       |
| Equipment and Building Sinking                        | \$ 280,000                 | \$0                        | \$820,000                  |
| Community Development Block Grant Act (BDA)           | 917,216                    | 859,363                    | 984,169                    |
| Sewer (WPC) Operating and Assessment                  | 5,131,457                  | 5,658,200                  | 5,883,200                  |
| Solid Waste Disposal                                  | 2,490,212                  | 2,600,815                  | 2,408,500                  |
| School Lunch Program                                  | 3,093,587                  | 2,837,345                  | 2,714,190                  |
| Pine Lake Challenge Course                            | 142,153                    | 170,175                    | 166,180                    |
| LOCIP Projects  |                            | 540,000                    | 653,000                    |
| Transfer Station Fund                                 | 142,255                    | 647,690                    | 609,825                    |
| <b>Total Special Revenue Funds</b>                    | <b><u>\$12,196,880</u></b> | <b><u>\$13,313,588</u></b> | <b><u>\$14,239,064</u></b> |

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**



## EQUIPMENT AND BUILDING SINKING FUND

### Service Narrative

The Equipment and Building Sinking Fund is utilized to set aside funds for the purchase of major pieces of equipment, funds for building purchases, or building upgrades that the City may decide to pursue. Two projects are being funded from the Equipment Building Sinking Fund contingency account as part of the 10 Year Capital Improvement Program.

### Budget Highlights

1018108 EQUIPMENT AND BUILDING SINKING FUND

| OBJECT   | PROJECT                  | DESCRIPTION | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--|--------------------------|-------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>OPERATING TRANSFERS OUT</b>                   |                          |             |                                   |                                 |                                |                                |                             |
| 570900   | TELEPHONE SYSTEM UPGRADE |             | \$280,000                         | \$0                             | \$0                            | \$820,000                      | \$820,000                   |
| <b>TOTAL OPERATING TRANSFERS OUT</b>             |                          |             | <b>\$280,000</b>                  | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$820,000</b>               | <b>\$820,000</b>            |
| <b>TOTAL EQUIPMENT AND BUILDING SINKING FUND</b> |                          |             | <b>\$280,000</b>                  | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$820,000</b>               | <b>\$820,000</b>            |

## **BRISTOL DEVELOPMENT AUTHORITY COMMUNITY DEVELOPMENT BLOCK GRANT**

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### **Service Narrative**

The office of the Bristol Development Authority (BDA) is responsible for economic and community development in the City of Bristol, and is the successor agency to the Redevelopment Agency. The department is also responsible for writing and administering major grants. The department is governed by a nine-member, bi-partisan Board that is chaired by the Mayor. The Board has full responsibility for the Community Development Block Grant (CDBG) programs, reviews applications for the Neighborhood Assistance Act, and oversees redevelopment activities which include the industrial park programs.

The BDA office has six staff persons, each one of which administers or generates special revenue. The two grants positions are funded directly by the City, while four other positions – the Executive Director, the Community Development Coordinator, the Housing and Projects Specialist, and the department's Administrative Assistant – are funded by both the City and the Federal government. The Federal government requires a specific accounting for each portion of the salaries. All activities herein have been and will be accomplished within the confines of available personnel and budgets.

For more than a decade, economic development efforts have concentrated upon attracting, retaining, and growing industrial, office, and retail establishments in the City. This strategy helped to grow the commercial/industrial tax base and demonstrated the need to bring ready-to-build industrial land to the market. Approximately 36 acres of industrial park land is now available in the Southeast Bristol Business Park. One major component of the BDA's economic development effort is to attract new businesses to Bristol in order to increase the tax base, provide jobs, and stimulate economic development in other ways. Part of this process includes promoting the many qualities that make Bristol an ideal location to set up shop, from its educated and hard-working workforce to potential tax abatements and grant funding.

Downtown redevelopment, including the storied "West End" neighborhood, is a priority for the BDA. As much a fundamental quality of life issue as an economic development one, downtown redevelopment promises to be a continuing effort to improve the physical environment, to attract new businesses (both retail and office), and to establish a new sense of purpose for the City center. The creation of a private corporation by the Mayor and City Council gave authority for development of the 17-acre former mall site to a private, non-profit entity – the Bristol Downtown Development Corporation (BDDC). Several years ago, its solicitation resulted in the selection of a preferred developer, Renaissance Downtowns. The developer's concept plan was approved in October 2011, a substantive version of the plan was approved in June 2012, and site plan approval was obtained in February 2013. The process of garnering tenants and securing financing is ongoing. For more information on the BDDC, see pages 167-168.

### **Fiscal Year 2014 Major Service Level Accomplishments**

- Economic Development: Secured the sale of Lot #4 of the Southeast Bristol Business Park to GMN USA, a spindle repairer and manufacturer formerly based in Farmington, CT. In addition, worked with an existing firm located in the Southeast Bristol Business Park on a major building expansion and granted development rights for Lot #6 to a manufacturer planning to relocate from

**Special Revenue Funds – (continued)**

- Branford, CT. Reached out to existing manufacturing, office, and retail businesses for retention and expansion opportunities. Improved marketing materials, including the Department's internet presence, and created a print/electronic newsletter entitled *BDA Buzz*. Provided staff support to the Mayor's Task Force on Marketing, with plans to play a defining role in the City's comprehensive new marketing initiative.
- Downtown and "West End": Assisted Renaissance Downtowns as requested. Created a façade improvement program that provides grants to Downtown/West End building or business owners planning improvements to the exterior of their buildings. The BDA's focus, through this effort, is to help improve the look and character of these critical areas of the City in order to foster economic development. Assisted companies located in the State-designated "Enterprise Zone," which offers tax abatement incentives for certain downtown areas.
  - Grants:
    - Regional Initiatives
      - The City of Bristol was lead applicant with the Town of Plainville and the Town of Plymouth for a \$200,000 grant award from the U.S. Economic Development Administration. The grant is supporting a study to provide regional flood mitigation solutions for the Pequabuck River.
    - Highlights of Other Funding
      - The City was awarded a U.S. Federal Emergency Management Agency grant to conduct a comprehensive emergency risk assessment. This project will provide emergency responders with critical risk data to guide training and mitigation procedures.
      - The City was awarded a grant from the State of Connecticut Department of Emergency Services and Public Protection to purchase and install a standby emergency generator at the Bristol Police and Court Complex. This generator will power the entire building, including the City's emergency operations center.
      - The City was awarded funding to conduct environmental assessments at 894 Middle Street, a roughly 15-acre property with tremendous economic development potential once it is free of contaminants.
    - Ongoing Grant/Project Administration
      - Administer the Hazard Mitigation Grant Program home acquisition program funded by the Federal Emergency Management Agency in 2014.
      - Work with the Bristol Property Renewal Corporation concerning Brownfields issues, focusing on environmental assessment being conducted at 894 Middle Street, an exploration of options for clean-up and reuse of the abandoned Trudon-Platt facility on Downs Street, as well as the ongoing issues with the disposition of the former J.H. Sessions factory on Riverside Avenue.
      - A project consultant is performing a grant-funded Community Risk Assessment under the supervision of the Bristol Fire Department that is scheduled for completion in 2014.
      - The Bristol Senior Center has raised garden beds that were purchased under a grant from DEEP. Final purchases will be made in summer 2014 for this very successful program.

**Special Revenue Funds – (continued)**

Pending Applications

- The City submitted several grants that are pending notice of award at the time of this report:
  - Federal Emergency Management Agency Assistance to Firefighters Grant: Ropes Training
  - Connecticut Department of Transportation: Request for funds for a Traffic Signalization Grant to change signals at 23 intersections
  - U.S. Dept. of Justice-Byrne Criminal Justice Innovation Program: Plan to improve the West End/Downtown area
  - National Endowment for the Humanities-Preservation Assistance Grant: To create an emergency preparedness program for the City Clerk's office
  - Connecticut Department of Transportation-Demand Responsive Program: Dial-a-Ride Elderly & Disabled Transportation Program
  - CT Humanities-Quick Grant: Summer program about the science and culture of the Gaslight Era

▪ **Community Development:**

The U.S. Department of Housing and Urban Development funds the annual Community Development Block Grant to the City of Bristol. The BDA develops a Five-Year Consolidated Plan and subsequent Annual Plan updates to determine how best to utilize funds for the benefit of Bristol and its residents.

The fourth year of the Five-Year Consolidated Plan for 2010-2015 was implemented. Funding was allocated to maintain the Housing and Commercial Rehabilitation program administered directly by the BDA. Funding was also provided to community organizations that deliver services to special needs and low- to moderate-income populations in Bristol: the Christian Fellowship Center provided meals and groceries; St. Vincent DePaul Mission provided transitional living to women with children; the Bristol Boys and Girls Club worked with youth at Cambridge Park; services were provided by Prudence Crandall Center to victims of domestic violence; and the YWCA of New Britain provided services to victims of sexual abuse.

**Fiscal Year 2015 Major Service Level Goals**

The BDA will continue to take advantage of economic development opportunities to ensure a strong local tax base, to increase employment opportunities, and to offer Bristol residents a variety of quality retail options.

- Economic Development: The BDA will continue outreach initiatives to attract industrial, retail, office, and other commercial ventures to the City. This effort includes a focus on the Southeast Bristol Business Park and investigating economic development opportunities for Brownfields. The BDA will work with the Central Connecticut Chambers of Commerce to promote local grant/tax incentives as well as to provide guidance on State, Federal, and other assistance available to new/expanding businesses. In addition, new marketing initiatives will be implemented in conjunction with the Mayor's Task Force on Marketing and the Central Connecticut Chambers of Commerce.

**Special Revenue Funds – (continued)**

- Downtown and “West End”: The BDA will continue its positive relationship with Renaissance Downtowns, the BDDC, and local businesses to ensure the success of downtown redevelopment. This includes promoting local business incentives specific to the downtown area and working with City departments and local organizations on various events to promote the downtown area. Commercial building owners and/or business owners in the Downtown/West End areas will take advantage of the façade improvement grant program.
- Grants: Grants staff will serve as the points of contact for ongoing grant-funded projects and will aggressively seek grant funds for City projects and services, including regional opportunities.
- Community Development: The BDA will administer, monitor, and report on CDBG activities to the City of Bristol and the U.S. Department of Housing and Urban Development.
  - The Annual Action Plan for 2014-15 includes:
    - Public Services: Transitional housing for women and children at St. Vincent DePaul; outreach to youth at Cambridge Park; soup kitchen/pantry at Christian Fellowship Center Storehouse; and case management at Bristol Community Organization to access CT Department of Social Services benefits.
    - “West End” Target Area projects: Building demolition, sidewalk replacement, and safety improvements at McCabe Waters Little League fields.
    - Public Housing Modernization: Replacement of the fire alarm safety panel at Komanetsky Estates.
    - Public Facilities: Window replacement at the Bristol Adult Resource Center; oil tank removal and replacement at the Bristol Historical Society; roof replacement at the Carousel Museum; and roof replacement at the Beulah AME Zion Church. CDBG partial funding serves to leverage other funding sources needed for the completion of projects.
  - The BDA staff and the Fair Housing Officer will make further strides in addressing impediments to fair housing choice, including delivery of ongoing informational presentations and reviewing zoning and housing codes.
  - Planning will begin for the new Five-Year Consolidated Plan 2015-2020. The Central Connecticut Regional Planning Agency (CCRPA) provided Census 2010 data so that BDA can analyze changes in Bristol demographics. An expansive citizen participation and community consultation process will be coordinated by the BDA. The 2015-2020 Consolidated Plan will be presented to the U.S. Department of Housing and Urban Development in May 2015.

**Long Term Goals**

- Economic Development: The BDA will help develop the remaining 36 acres of the Southeast Bristol Business Park and assist in the relocation and expansion of companies of all types. While the BDA will continue to grow Bristol’s strong manufacturing base, the department will seek to attract a minimum of five companies each year working in other industries, such as bioscience, insurance, data management, and others. The BDA will assist in the planning and redevelopment of downtown Bristol and will undertake several marketing initiatives, including further enhancing the website, exploring the use of social media for economic development, and assisting in the implementation of branding strategies with the Central Connecticut Chambers of Commerce.

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

- Grants: The BDA will continue to identify outside funding opportunities and coordinate funding needs that meet the requirements of the City of Bristol's functional areas and departments.
- Community Development: The BDA will continue to provide Housing Rehabilitation grants to Bristol homeowners. Such assistance prevents blight conditions and preserves the housing stock throughout the City. These grants allow low- to moderate-income homeowners to remain in their homes. With additional Federal and/or State funds, BDA could also target specific areas or neighborhoods for concentrated community development support. Funding will be sought to supplement Federal CDBG funds as opportunities are offered through the State of Connecticut Department of Economic and Community Development and the newly formed State of Connecticut Department of Housing.

**Expenditure & Position Summary**

|                     | <b>2013<br/>Actual</b> | <b>2014<br/>Estimated</b> | <b>2015<br/>Budgeted</b> |
|---------------------|------------------------|---------------------------|--------------------------|
| Salary Expenditures | \$377,841              | \$378,075                 | \$362,510                |
| Full time Positions | 7                      | 6                         | 6                        |

**Budget Highlights**

**104 BRISTOL DEVELOPMENT AUTHORITY REVENUE**

| OBJECT                                     | PROJECT | DESCRIPTION              | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--|---------|--------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>1044101 BDA- CITYSHARE</b>              |         |                          |                                   |                                 |                                |                                |                             |
| 490001                                     | G2014   | TRANSFER IN GENERAL FUND | \$366,270                         | \$364,555                       | \$364,555                      | \$350,298                      | \$350,300                   |
| <b>TOTAL BDA- CITYSHARE</b>                |         |                          | <b>\$366,270</b>                  | <b>\$364,555</b>                | <b>\$364,555</b>               | <b>\$350,298</b>               | <b>\$350,300</b>            |
| <b>1044103 BDA- CDBG- ADMINISTRATION</b>   |         |                          |                                   |                                 |                                |                                |                             |
| 431025                                     | G2014   | CDBG ENTITLEMENT         | \$600,754                         | \$464,516                       | \$464,516                      | \$546,539                      | \$546,539                   |
| 431083                                     | G2014   | REPROGRAMMING FUNDS CDBG | 0                                 | 0                               | 0                              | 45,228                         | 45,228                      |
| 431084                                     | G2014   | PROGRAM INCOME           | 46,183                            | 30,292                          | 30,292                         | 42,102                         | 42,102                      |
| <b>TOTAL BDA- CDBG- ADMINISTRATION</b>     |         |                          | <b>\$646,937</b>                  | <b>\$494,808</b>                | <b>\$494,808</b>               | <b>\$633,869</b>               | <b>\$633,869</b>            |
| <b>TOTAL BRISTOL DEVELOPMENT AUTHORITY</b> |         |                          | <b>\$1,013,207</b>                | <b>\$859,363</b>                | <b>\$859,363</b>               | <b>\$984,167</b>               | <b>\$984,169</b>            |

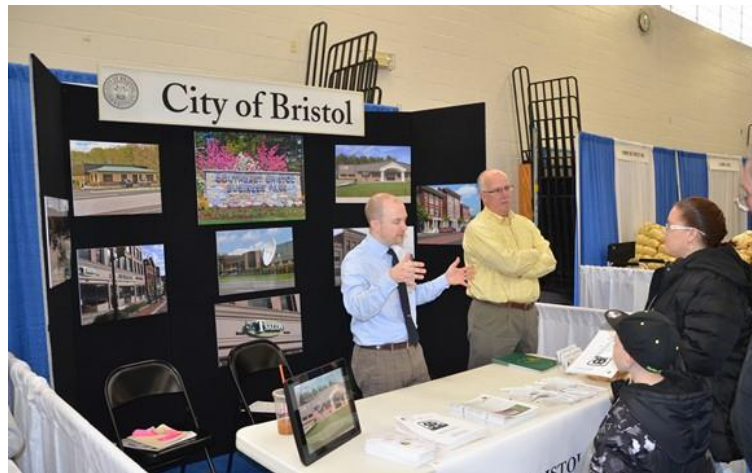


**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

**1044101 BDA- CITYSHARE**

| OBJECT                               | PROJECT | DESCRIPTION                        | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--------------------------------------|---------|------------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>SALARIES</b>                      |         |                                    |                                   |                                 |                                |                                |                             |
| 514000                               | G2015   | REGULAR WAGES                      | \$216,821                         | \$258,055                       | \$236,705                      | \$229,160                      | \$229,160                   |
| 515100                               | G2015   | OVERTIME WAGES                     | 443                               | 1,000                           | 1,000                          | 1,000                          | 1,000                       |
| 517000                               | G2015   | OTHER WAGES                        | 4,465                             | 1,000                           | 7,350                          | 0                              | 0                           |
| <b>TOTAL SALARIES</b>                |         |                                    | <b>\$221,729</b>                  | <b>\$260,055</b>                | <b>\$245,055</b>               | <b>\$230,160</b>               | <b>\$230,160</b>            |
| <b>CONTRACTUAL SERVICES</b>          |         |                                    |                                   |                                 |                                |                                |                             |
| 531000                               | G2015   | PROFESSIONAL FEES AND SERVICES     | \$10,000                          | \$1,500                         | \$16,500                       | \$1,500                        | \$1,500                     |
| 543000                               | G2015   | REPAIRS AND MAINTENANCE            | 0                                 | 500                             | 500                            | 150                            | 150                         |
| 553000                               | G2015   | TELEPHONE                          | 75                                | 150                             | 150                            | 150                            | 150                         |
| 553100                               | G2015   | POSTAGE                            | 740                               | 1,000                           | 1,000                          | 1,000                          | 1,000                       |
| 554000                               | G2015   | TRAVEL REIMBURSEMENT               | 175                               | 1,500                           | 1,500                          | 1,500                          | 1,500                       |
| 555000                               | G2015   | PRINTING AND BINDING               | 493                               | 800                             | 1,105                          | 2,000                          | 2,000                       |
| 557700                               | G2015   | ADVERTISING                        | 9,610                             | 10,000                          | 16,955                         | 20,000                         | 20,000                      |
| 581120                               | G2015   | CONFERENCES AND MEMBERSHIPS        | 1,848                             | 3,000                           | 3,000                          | 3,000                          | 3,000                       |
| 581260                               | G2015   | MISCELLANEOUS PROMOTIONS           | 913                               | 1,000                           | 1,085                          | 1,000                          | 1,000                       |
| 581270                               | G2015   | TRADE SHOWS                        | 0                                 | 600                             | 1,200                          | 1,200                          | 1,200                       |
| 587467                               | G2015   | DOWNTOWN REVITALIZATION ACTIVITIES | 2,674                             | 2,000                           | 2,000                          | 3,500                          | 3,500                       |
| <b>TOTAL CONTRACTUAL SERVICES</b>    |         |                                    | <b>\$26,528</b>                   | <b>\$22,050</b>                 | <b>\$44,995</b>                | <b>\$35,000</b>                | <b>\$35,000</b>             |
| <b>BENEFITS</b>                      |         |                                    |                                   |                                 |                                |                                |                             |
| 520000                               | G2015   | EMPLOYEE BENEFITS                  | \$0                               | \$500                           | \$500                          | \$0                            | \$0                         |
| 520100                               | G2015   | LIFE INSURANCE                     | 267                               | 0                               | 213                            | 442                            | 445                         |
| 520500                               | G2015   | DISABILITY INSURANCE               | 167                               | 0                               | 132                            | 181                            | 180                         |
| 520700                               | G2015   | F.I.C.A                            | 19,148                            | 15,880                          | 15,880                         | 14,215                         | 14,215                      |
| 520750                               | G2015   | MEDICARE INSURANCE                 | 4,420                             | 3,715                           | 3,715                          | 3,325                          | 3,325                       |
| <b>TOTAL BENEFITS</b>                |         |                                    | <b>\$24,002</b>                   | <b>\$20,095</b>                 | <b>\$20,440</b>                | <b>\$18,163</b>                | <b>\$18,165</b>             |
| <b>SUPPLIES AND MATERIALS</b>        |         |                                    |                                   |                                 |                                |                                |                             |
| 561800                               | G2015   | PROGRAM SUPPLIES                   | \$1,033                           | \$1,500                         | \$1,965                        | \$1,500                        | \$1,500                     |
| 569000                               | G2015   | OFFICE SUPPLIES                    | 1,503                             | 1,600                           | 1,600                          | 1,600                          | 1,600                       |
| <b>TOTAL SUPPLIES AND MATERIALS</b>  |         |                                    | <b>\$2,536</b>                    | <b>\$3,100</b>                  | <b>\$3,565</b>                 | <b>\$3,100</b>                 | <b>\$3,100</b>              |
| <b>OPERATING TRANSFERS OUT</b>       |         |                                    |                                   |                                 |                                |                                |                             |
| 591500                               | G2015   | TRANSFER TO INTERNAL SERVICE       | \$48,620                          | \$59,255                        | \$59,255                       | \$63,875                       | \$63,875                    |
| <b>TOTAL OPERATING TRANSFERS OUT</b> |         |                                    | <b>\$48,620</b>                   | <b>\$59,255</b>                 | <b>\$59,255</b>                | <b>\$63,875</b>                | <b>\$63,875</b>             |
| <b>TOTAL BDA- CITYSHARE</b>          |         |                                    | <b>\$323,415</b>                  | <b>\$364,555</b>                | <b>\$373,310</b>               | <b>\$350,298</b>               | <b>\$350,300</b>            |





**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

| 1044102 BDA- REHABILITATION PRESERVATION |         |                              | PRIOR<br>YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--|---------|------------------------------|--------------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| OBJECT                                   | PROJECT | DESCRIPTION                  |                                      |                                 |                                |                                |                             |
| <b>SALARIES</b>                          |         |                              |                                      |                                 |                                |                                |                             |
| 514000                                   | G2015   | REGULAR WAGES                | \$90,764                             | \$55,190                        | \$59,410                       | \$59,105                       | \$59,105                    |
| 515100                                   | G2015   | OVERTIME- BDA REHAB          | 57                                   | 300                             | 300                            | 300                            | 300                         |
| 517000                                   | G2015   | OTHER WAGES                  | 1,472                                | 0                               | 0                              | 0                              | 0                           |
| <b>TOTAL SALARIES</b>                    |         |                              | <b>\$92,293</b>                      | <b>\$55,490</b>                 | <b>\$59,710</b>                | <b>\$59,405</b>                | <b>\$59,405</b>             |
| <b>CONTRACTUAL SERVICES</b>              |         |                              |                                      |                                 |                                |                                |                             |
| 554000                                   | G2015   | TRAVEL REIMBURSEMENT         | \$756                                | \$800                           | \$800                          | \$800                          | \$800                       |
| <b>TOTAL CONTRACTUAL SERVICES</b>        |         |                              | <b>\$756</b>                         | <b>\$800</b>                    | <b>\$800</b>                   | <b>\$800</b>                   | <b>\$800</b>                |
| <b>BENEFITS</b>                          |         |                              |                                      |                                 |                                |                                |                             |
| 520000                                   | G2015   | EMPLOYEE BENEFITS            | \$0                                  | \$95                            | \$95                           | \$0                            | \$0                         |
| 520100                                   | G2015   | LIFE INSURANCE               | 99                                   | 0                               | 87                             | 50                             | 50                          |
| 520500                                   | G2015   | DISABILITY INSURANCE         | 74                                   | 0                               | 63                             | 46                             | 46                          |
| 520700                                   | G2015   | F.I.C.A.                     | 7,597                                | 3,425                           | 3,425                          | 3,665                          | 3,665                       |
| 520750                                   | G2015   | MEDICARE INSURANCE           | 1,777                                | 800                             | 800                            | 860                            | 860                         |
| <b>TOTAL BENEFITS</b>                    |         |                              | <b>\$9,547</b>                       | <b>\$4,320</b>                  | <b>\$4,470</b>                 | <b>\$4,621</b>                 | <b>\$4,621</b>              |
| <b>OTHER/MISCELLANEOUS</b>               |         |                              |                                      |                                 |                                |                                |                             |
| 587100                                   | G2015   | RESIDENTIAL REHABILITATION   | \$206,127                            | \$238,747                       | \$238,747                      | \$129,478                      | \$129,478                   |
| <b>TOTAL OTHER/MISCELLANEOUS</b>         |         |                              | <b>\$206,127</b>                     | <b>\$238,747</b>                | <b>\$238,747</b>               | <b>\$129,478</b>               | <b>\$129,478</b>            |
| <b>OPERATING TRANSFERS OUT</b>           |         |                              |                                      |                                 |                                |                                |                             |
| 591500                                   | G2015   | TRANSFER TO INTERNAL SERVICE | \$31,208                             | \$22,490                        | \$22,490                       | \$25,190                       | \$25,190                    |
| <b>TOTAL OPERATING TRANSFERS OUT</b>     |         |                              | <b>\$31,208</b>                      | <b>\$22,490</b>                 | <b>\$22,490</b>                | <b>\$25,190</b>                | <b>\$25,190</b>             |
| <b>TOTAL BDA- REHABILITATION</b>         |         |                              | <b>\$339,931</b>                     | <b>\$321,847</b>                | <b>\$326,217</b>               | <b>\$219,494</b>               | <b>\$219,494</b>            |

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Special Revenue Funds**

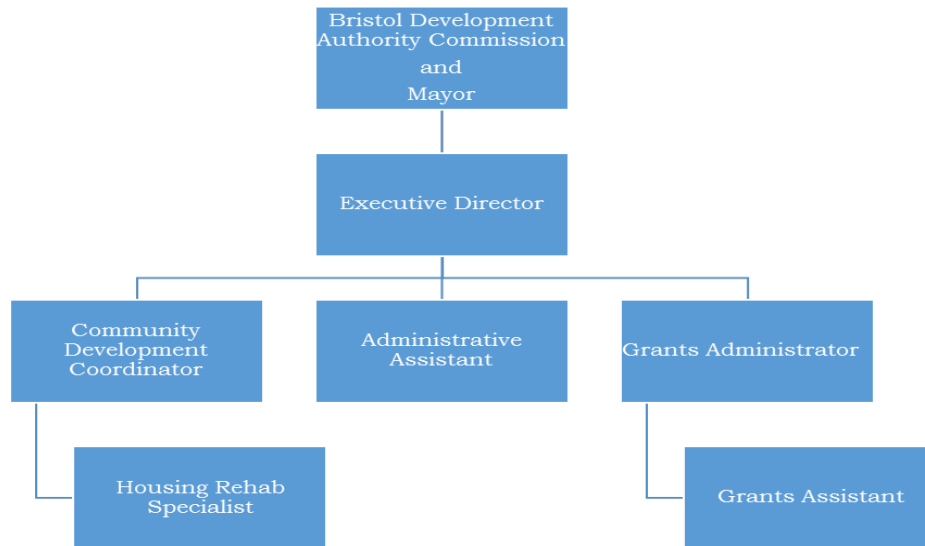
**Special Revenue Funds – (continued)**

| 1044103 BDA- CDBG- ADMINISTRATION      |         |                                | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--|---------|--------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| OBJECT                                 | PROJECT | DESCRIPTION                    |                                   |                                 |                                |                                |                             |
| <b>SALARIES</b>                        |         |                                |                                   |                                 |                                |                                |                             |
| 514000                                 | G2015   | REGULAR WAGES                  | \$63,819                          | \$72,810                        | \$72,810                       | \$72,445                       | \$72,445                    |
| 515100                                 | G2015   | OVERTIME WAGES                 | 0                                 | 500                             | 500                            | 500                            | 500                         |
| <b>TOTAL SALARIES</b>                  |         |                                | <b>\$63,819</b>                   | <b>\$73,310</b>                 | <b>\$73,310</b>                | <b>\$72,945</b>                | <b>\$72,945</b>             |
| <b>CONTRACTUAL SERVICES</b>            |         |                                |                                   |                                 |                                |                                |                             |
| 531000                                 | G2015   | PROFESSIONAL FEES AND SERVICES | \$1,500                           | \$3,000                         | \$3,000                        | \$2,000                        | \$2,000                     |
| 553000                                 | G2015   | TELEPHONE                      | 1                                 | 50                              | 50                             | 50                             | 50                          |
| 553100                                 | G2015   | POSTAGE                        | 239                               | 400                             | 400                            | 400                            | 400                         |
| 554000                                 | G2015   | TRAVEL REIMBURSEMENT           | 283                               | 825                             | 825                            | 825                            | 825                         |
| 555000                                 | G2015   | PRINTING AND BINDING           | 67                                | 150                             | 150                            | 150                            | 150                         |
| 557700                                 | G2015   | ADVERTISING                    | 3,013                             | 3,500                           | 3,500                          | 3,500                          | 3,500                       |
| 581120                                 | G2015   | CONFERENCE AND MEMBERSHIPS     | 709                               | 1,000                           | 1,000                          | 1,000                          | 1,000                       |
| <b>TOTAL CONTRACTUAL SERVICES</b>      |         |                                | <b>\$5,812</b>                    | <b>\$8,925</b>                  | <b>\$8,925</b>                 | <b>\$7,925</b>                 | <b>\$7,925</b>              |
| <b>BENEFITS</b>                        |         |                                |                                   |                                 |                                |                                |                             |
| 520000                                 | G2015   | EMPLOYEE BENEFITS              | \$0                               | \$150                           | \$150                          | \$0                            | \$0                         |
| 520100                                 | G2015   | LIFE INSURANCE                 | 84                                | 0                               | 0                              | 135                            | 135                         |
| 520500                                 | G2015   | DISABILITY INSURANCE           | 47                                | 0                               | 0                              | 55                             | 55                          |
| 520700                                 | G2015   | F.I.C.A.                       | 4,107                             | 4,515                           | 4,515                          | 4,495                          | 4,495                       |
| 520750                                 | G2015   | MEDICARE INSURANCE             | 712                               | 1,055                           | 1,055                          | 1,055                          | 1,055                       |
| <b>TOTAL BENEFITS</b>                  |         |                                | <b>\$4,950</b>                    | <b>\$5,720</b>                  | <b>\$5,720</b>                 | <b>\$5,740</b>                 | <b>\$5,740</b>              |
| <b>SUPPLIES AND MATERIALS</b>          |         |                                |                                   |                                 |                                |                                |                             |
| 561800                                 | G2015   | PROGRAM SUPPLIES               | \$1,169                           | \$1,160                         | \$1,160                        | \$1,160                        | \$1,160                     |
| 569000                                 | G2015   | OFFICE SUPPLIES                | 1,490                             | 1,250                           | 1,250                          | 1,410                          | 1,410                       |
| <b>TOTAL SUPPLIES AND MATERIALS</b>    |         |                                | <b>\$2,659</b>                    | <b>\$2,410</b>                  | <b>\$2,410</b>                 | <b>\$2,570</b>                 | <b>\$2,570</b>              |
| <b>MISCELLANEOUS</b>                   |         |                                |                                   |                                 |                                |                                |                             |
| 587902                                 | G2015   | FAIR HOUSING                   | \$823                             | \$3,000                         | \$3,000                        | \$3,000                        | \$3,000                     |
| <b>TOTAL MISCELLANEOUS</b>             |         |                                | <b>\$823</b>                      | <b>\$3,000</b>                  | <b>\$3,000</b>                 | <b>\$3,000</b>                 | <b>\$3,000</b>              |
| <b>OPERATING TRANSFERS OUT</b>         |         |                                |                                   |                                 |                                |                                |                             |
| 591500                                 | G2015   | TRANSFER TO INTERNAL SERVICE   | \$7,401                           | \$5,596                         | \$9,860                        | \$11,045                       | \$11,045                    |
| <b>TOTAL OPERATING TRANSFERS OUT</b>   |         |                                | <b>\$7,401</b>                    | <b>\$5,596</b>                  | <b>\$9,860</b>                 | <b>\$11,045</b>                | <b>\$11,045</b>             |
| <b>TOTAL BDA- CDBG- ADMINISTRATION</b> |         |                                | <b>\$85,464</b>                   | <b>\$98,961</b>                 | <b>\$103,225</b>               | <b>\$103,225</b>               | <b>\$103,225</b>            |

| 1044104 BDA- PUBLIC SERVICE GRANTS      |         |   | PRIOR<br>YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|---|---------|---|--------------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| OBJECT                                  | PROJECT | DESCRIPTION                             |                                      |                                 |                                |                                |                             |
| <b>MISCELLANEOUS</b>                    |         |   |                                      |                                 |                                |                                |                             |
| 585011                                  | G2015   | ST. VINCENT DEPAUL                      | \$22,500                             | \$24,000                        | \$24,000                       | \$22,500                       | \$22,500                    |
| 585013                                  | G2015   | PRUDENCE CRANDALL                       | 0                                    | 4,000                           | 4,000                          | 0                              | 0                           |
| 585014                                  | G2015   | YWCA- SEXUAL ASSAULT                    | 0                                    | 3,000                           | 3,000                          | 0                              | 0                           |
| 585104                                  | G2015   | SOUP KITCHEN                            | 11,000                               | 13,000                          | 13,000                         | 11,000                         | 11,000                      |
| 585116                                  | G2015   | BOYS AND GIRLS CLUB- OUTREACH PROGRAM   | 28,000                               | 30,000                          | 30,000                         | 30,000                         | 30,000                      |
| 585156                                  | G2015   | BCO CASE MANAGER                        | 0                                    | 0                               | 0                              | 24,500                         | 24,500                      |
| 587550                                  | G2015   | CW RESOURCES- HOMEOWNER PROPERTY ASSIST | 253                                  | 0                               | 0                              | 0                              | 0                           |
| <b>TOTAL MISCELLANEOUS</b>              |         |   | <b>\$61,753</b>                      | <b>\$74,000</b>                 | <b>\$74,000</b>                | <b>\$88,000</b>                | <b>\$88,000</b>             |
| <b>TOTAL BDA- PUBLIC SERVICE GRANTS</b> |         |   | <b>\$61,753</b>                      | <b>\$74,000</b>                 | <b>\$74,000</b>                | <b>\$88,000</b>                | <b>\$88,000</b>             |

**Special Revenue Funds – (continued)**

**Organizational Chart**



**Bristol Development Authority Board**

**Term**

|                                    |         |
|------------------------------------|---------|
| Mayor Ken Cockayne, Chairman       |         |
| Howard T. Schmelder, Vice-Chairman | 12/2016 |
| Mary Fortier, City Council Liaison | 11/2015 |
| Scott Chaplinski                   | 02/2019 |
| Charles Cyr                        | 12/2017 |
| Marvin Goldwasser                  | 12/2016 |
| John Lafreniere                    | 12/2014 |
| Michael Rivers                     | 12/2014 |
| Mayra I. Sampson                   | 12/2017 |

## **SEWER OPERATING & ASSESSMENT FUND**

Brian Fowkes, Manager  
75 Battisto Road  
Office: (860) 584-3821  
[brianfowkes@bristolct.gov](mailto:brianfowkes@bristolct.gov)

### **Service Narrative**

The Water Pollution Control Division of the Public Works Department is accounted for in the Sewer Operating and Assessment Fund and is charged with the operation and maintenance of the City's Wastewater collection and treatment facilities. The Division provides sanitary sewer collection and treatment services to approximately 92% of the City's populated area. The Division operates and maintains an advanced wastewater reclamation plant with 10.75 MGD capacity, 15 pumping stations, 238 miles of sewer lines and 5,660 manholes. The Division also provides administrative services for the operation, oversees sewer usage billing performed by the City's Water Department and develops long term planning to assure the operation will meet the future needs of the Community. In accordance with State and Federal regulations the Division is required to maintain a Capital Reserve Fund adequately funded to meet the financial demands of all Facility upgrades, modifications and capital equipment replacement.

### **Fiscal Year 2014 Major Service Level Accomplishments**

- Completed construction components of the East Bristol/Forestville Sanitary Sewer Overflow Reduction Project. Work included the installation of a new relief gravity sewer and river crossing. The SSO project reduces sanitary sewer flooding issues associated with wet weather conditions.
- Oversaw construction contracts to rehabilitate deteriorated sanitary sewers to reduce Infiltration and Inflow entering the City's sanitary sewer collection system. Initiated internal sewer rehabilitation program to test and grout seal the City's aging underground pipe network.
- Completed the design of a Phosphorus reduction upgrade to the treatment facility to meet the coming DEP and EPA treatment standards, and received construction bids.

### **Fiscal Year 2015 Major Service Level Goals**

- Begin construction of the Phosphorus reduction upgrade to the treatment facility.

### **Performance Measures**

#### ***Quantitative:***

| <b>ACTIVITY</b>                      | <b>2012-2013<br/>Actual</b> | <b>2013-2014<br/>Estimated</b> | <b>2014-2015<br/>Projected</b> |
|--------------------------------------|-----------------------------|--------------------------------|--------------------------------|
| <b>Treatment Operations Activity</b> |                             |                                |                                |
| Wastewater Treated                   | 3.42 Billion gals           | 2.80 Billion gals              | 3.0 Billion gals               |
| Solids processed                     | 7,128 wet tons              | 6,798 wet tons                 | 7,000 wet tons                 |
|                                      |                             |                                |                                |

**Program Summaries-  
Special Revenue Funds**

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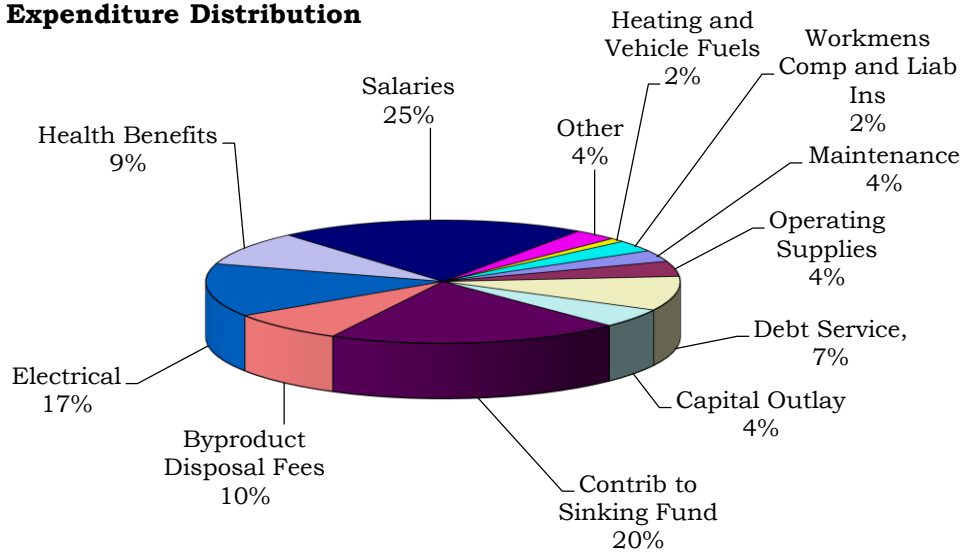
**Special Revenue Funds – (continued)**

**Expenditure & Position Summary**

|                     | <b>2013<br/>Actual</b> | <b>2014<br/>Estimated</b> | <b>2015<br/>Budgeted</b> |
|---------------------|------------------------|---------------------------|--------------------------|
| Salary Expenditures | \$1,185,230            | \$1,252,110               | \$1,235,710              |
| Full time Positions | 23                     | 22                        | 22                       |

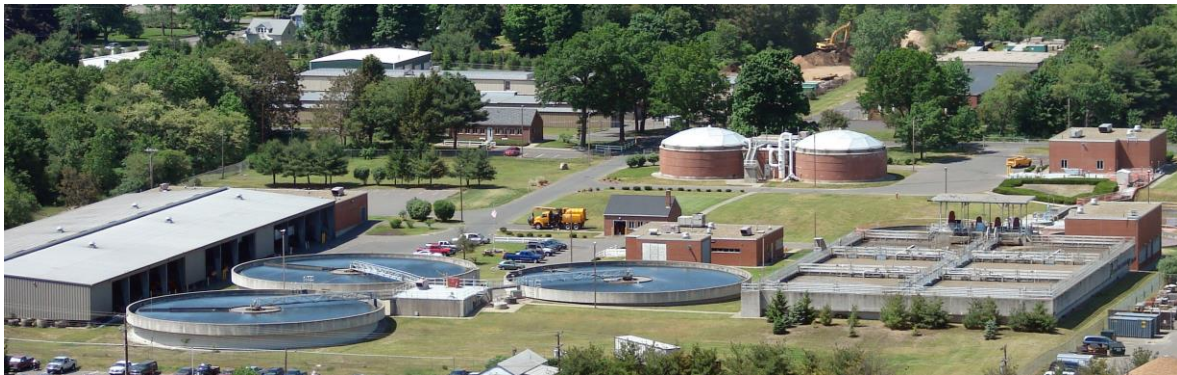
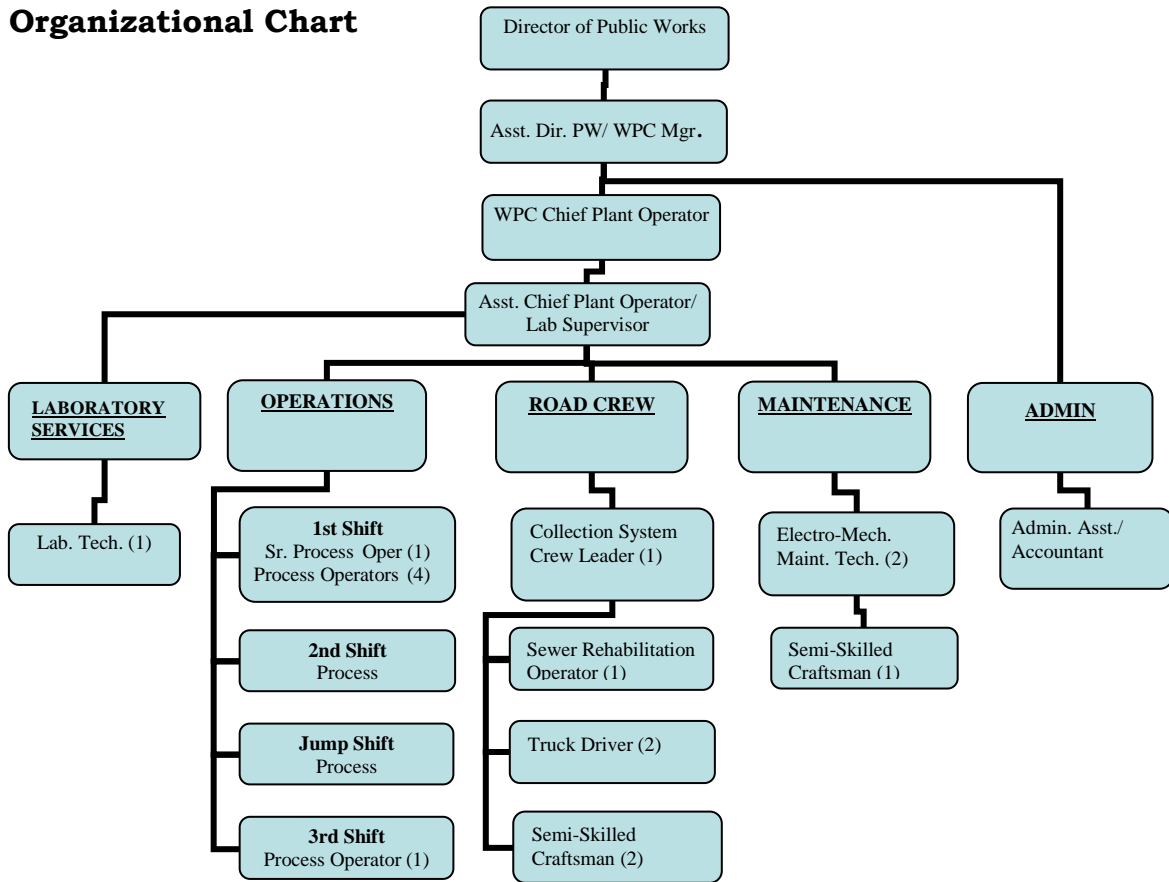
Note: The current level of staffing has been reduced from 40 positions in 1990.

**Expenditure Distribution**



**Special Revenue Funds – (continued)**

**Organizational Chart**



**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

**Budget Highlights**

Total Operating Budget for fiscal year 2014-2015 is \$5,883,200. Capital Outlay requests of \$319,000 include equipment replacements at the treatment plant and pump stations.

The proposed budget includes funding to the Division's capital equipment and infrastructure programs to provide adequate financial resources for Division's commitment to Sanitary Sewer Overflow Prevention, Infiltration and Inflow Reduction and the State and Federal mandate for Phosphorus treatment.

**1183014 WATER POLLUTION CONTROL REVENUE**

| OBJECT                             | PROJECT | DESCRIPTION                             | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|------------------------------------|---------|---|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>TAXES &amp; PRIOR LEVIES</b>    |         |   |                                   |                                 |                                |                                |                             |
| 410003                             |         | ASSESSMENTS-INTEREST, LIENS & PENALTIES | \$4,321                           | \$3,000                         | \$3,000                        | \$3,000                        | \$3,000                     |
|                                    |         | <b>TOTAL TAXES &amp; PRIOR LEVIES</b>   | <b>\$4,321</b>                    | <b>\$3,000</b>                  | <b>\$3,000</b>                 | <b>\$3,000</b>                 | <b>\$3,000</b>              |
| <b>FINES/FEES</b>                  |         |   |                                   |                                 |                                |                                |                             |
| 422005                             |         | CUSTOMER DUMPING FEES                   | \$76,353                          | \$65,000                        | \$65,000                       | \$65,000                       | \$65,000                    |
| 422006                             |         | UNMETERED COMMERCIAL SEWER USER FEES    | 1,253,747                         | 1,313,000                       | 1,313,000                      | 1,378,000                      | 1,378,000                   |
| 422007                             |         | UNMETERED DOMESTIC SEWER USER FEES      | 3,433,556                         | 3,721,000                       | 3,721,000                      | 3,849,000                      | 3,849,000                   |
| 422008                             |         | UNMETERED FACTORY SEWER USER FEES       | 225,365                           | 159,000                         | 159,000                        | 174,000                        | 174,000                     |
| 422009                             |         | UNMETERED PUBLIC SEWER USER FEES        | 234,682                           | 252,000                         | 252,000                        | 267,000                        | 267,000                     |
|                                    |         | <b>TOTAL FINES/FEES</b>                 | <b>\$5,223,703</b>                | <b>\$5,510,000</b>              | <b>\$5,510,000</b>             | <b>\$5,733,000</b>             | <b>\$5,733,000</b>          |
| <b>LICENSE, PERMITS, FEES</b>      |         |   |                                   |                                 |                                |                                |                             |
| 442015                             |         | SEWER CONNECTION PERMITS                | \$37,757                          | \$40,000                        | \$40,000                       | \$40,000                       | \$40,000                    |
|                                    |         | <b>TOTAL LICENSE, PERMITS, FEES</b>     | <b>\$37,757</b>                   | <b>\$40,000</b>                 | <b>\$40,000</b>                | <b>\$40,000</b>                | <b>\$40,000</b>             |
| <b>CHARGES FOR SERVICES</b>        |         |   |                                   |                                 |                                |                                |                             |
| 402000                             |         | SEWER ASSESSMENTS & ADJUSTMENTS         | \$53,004                          | \$20,000                        | \$20,000                       | \$20,000                       | \$20,000                    |
|                                    |         | <b>TOTAL CHARGES FOR SERVICES</b>       | <b>\$53,004</b>                   | <b>\$20,000</b>                 | <b>\$20,000</b>                | <b>\$20,000</b>                | <b>\$20,000</b>             |
| <b>INVESTMENT EARNINGS</b>         |         |   |                                   |                                 |                                |                                |                             |
| 1181019                            | 460000  | INTEREST INCOME                         | \$8,613                           | \$10,000                        | \$10,000                       | \$10,000                       | \$10,000                    |
| 1181019                            | 460006  | INTEREST A/R                            | 47                                | 0                               | 0                              | 0                              | 0                           |
|                                    |         | <b>TOTAL INVESTMENT EARNINGS</b>        | <b>\$8,660</b>                    | <b>\$10,000</b>                 | <b>\$10,000</b>                | <b>\$10,000</b>                | <b>\$10,000</b>             |
| <b>OTHER/MISCELLANEOUS REVENUE</b> |         |   |                                   |                                 |                                |                                |                             |
| 432038                             | 12011   | CLEAN FUEL                              | \$5,000                           | \$0                             | \$0                            | \$0                            | \$0                         |
| 454001                             |         | MISCELLANEOUS- OTHER                    | 8,900                             | 7,200                           | 7,200                          | 7,200                          | 7,200                       |
| 454008                             |         | MISCELLANEOUS-UTILITY REVENUE           | 463                               | 7,000                           | 7,000                          | 7,000                          | 7,000                       |
| 480013                             |         | MISCELLANEOUS REVENUE LIENS             | 22,470                            | 16,000                          | 16,000                         | 15,000                         | 15,000                      |
| 480014                             |         | MISCELLANEOUS PENALTIES SEWER USER      | 55,178                            | 45,000                          | 45,000                         | 48,000                         | 48,000                      |
|                                    |         | <b>TOTAL OTHER/MISCELLANEOUS</b>        | <b>\$92,011</b>                   | <b>\$75,200</b>                 | <b>\$75,200</b>                | <b>\$77,200</b>                | <b>\$77,200</b>             |
|                                    |         | <b>TOTAL WATER POLLUTION CONTROL</b>    | <b>\$5,419,456</b>                | <b>\$5,658,200</b>              | <b>\$5,658,200</b>             | <b>\$5,883,200</b>             | <b>\$5,883,200</b>          |

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

| 1183014                             |         | WATER POLLUTION CONTROL EXPENDITURES |                                   |                                 |                                |                                |                             |
|-------------------------------------|---------|--------------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| OBJECT                              | PROJECT | DESCRIPTION                          | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
| <b>SALARIES</b>                     |         |                                      |                                   |                                 |                                |                                |                             |
| 514000                              |         | REGULAR WAGES                        | \$1,088,809                       | \$1,172,620                     | \$1,172,620                    | \$1,157,620                    | \$1,157,620                 |
| 515100                              |         | OVERTIME                             | 29,819                            | 53,300                          | 53,300                         | 52,900                         | 52,900                      |
| 515100                              | 13901   | OVERTIME                             | 1,106                             | 0                               | 0                              | 0                              | 0                           |
| 517000                              |         | OTHER WAGES                          | 65,496                            | 26,190                          | 26,190                         | 25,190                         | 25,190                      |
| <b>TOTAL SALARIES</b>               |         |                                      | <b>\$1,185,230</b>                | <b>\$1,252,110</b>              | <b>\$1,252,110</b>             | <b>\$1,235,710</b>             | <b>\$1,235,710</b>          |
| <b>CONTRACTURAL SERVICES</b>        |         |                                      |                                   |                                 |                                |                                |                             |
| 531000                              |         | PROFESSIONAL FEES AND SERVICES       | \$75,745                          | \$22,000                        | \$22,000                       | \$65,000                       | \$65,000                    |
| 531150                              |         | ADMINISTRATIVE FEES                  | 59,640                            | 65,000                          | 65,000                         | 65,000                         | 65,000                      |
| 541000                              |         | PUBLIC UTILITIES                     | 775,868                           | 840,000                         | 840,000                        | 790,000                        | 790,000                     |
| 541100                              |         | WATER AND SEWER CHARGES              | 9,983                             | 12,000                          | 12,000                         | 11,600                         | 11,600                      |
| 542120                              |         | TIPPING FEES                         | 443,321                           | 480,000                         | 480,000                        | 490,000                        | 490,000                     |
| 542140                              |         | REFUSE                               | 0                                 | 0                               | 0                              | 400                            | 400                         |
| 543000                              |         | REPAIRS AND MAINTENANCE              | 43,592                            | 52,000                          | 52,000                         | 50,000                         | 50,000                      |
| 543100                              |         | MOTOR VEHICLE SERVICE AND REPAIR     | 302                               | 1,500                           | 1,500                          | 1,500                          | 1,500                       |
| 543110                              |         | MAJOR REPAIRS                        | 99,377                            | 75,000                          | 75,000                         | 75,000                         | 75,000                      |
| 544400                              |         | RENTS AND LEASES                     | 200                               | 1,500                           | 1,500                          | 2,000                          | 2,000                       |
| 553000                              |         | TELEPHONE                            | 1,380                             | 1,700                           | 1,700                          | 1,500                          | 1,500                       |
| 553100                              |         | POSTAGE                              | 190                               | 500                             | 500                            | 400                            | 400                         |
| 554000                              |         | TRAVEL REIMBURSEMENT                 | 39                                | 170                             | 170                            | 120                            | 120                         |
| 555000                              |         | PRINTING AND BINDING                 | 27                                | 150                             | 150                            | 150                            | 150                         |
| 557700                              |         | ADVERTISING                          | 313                               | 800                             | 700                            | 800                            | 800                         |
| 581120                              |         | CONFERENCES AND MEMBERSHIPS          | 0                                 | 150                             | 150                            | 150                            | 150                         |
| 581135                              |         | SCHOOLING AND EDUCATION              | 639                               | 1,800                           | 1,800                          | 1,800                          | 1,800                       |
| 581280                              |         | LIEN FEES                            | 10,010                            | 9,200                           | 9,200                          | 9,500                          | 9,500                       |
| 589100                              |         | MISCELLANEOUS                        | 6,533                             | 7,200                           | 7,300                          | 7,200                          | 7,200                       |
| <b>TOTAL CONTRACTURAL SERVICES</b>  |         |                                      | <b>\$1,527,159</b>                | <b>\$1,570,670</b>              | <b>\$1,570,670</b>             | <b>\$1,572,120</b>             | <b>\$1,572,120</b>          |
| <b>BENEFITS</b>                     |         |                                      |                                   |                                 |                                |                                |                             |
| 520000                              |         | EMPLOYEE BENEFITS                    | \$0                               | \$2,330                         | \$2,330                        | \$0                            | \$0                         |
| 520100                              |         | LIFE INSURANCE                       | 1,139                             | 0                               | 0                              | 1,210                          | 1,210                       |
| 520400                              |         | WORKERS' COMPENSATION                | 80,000                            | 80,000                          | 80,000                         | 80,000                         | 80,000                      |
| 520500                              |         | DISABILITY                           | 970                               | 0                               | 0                              | 1,035                          | 1,035                       |
| 520700                              |         | F.I.C.A.                             | 71,669                            | 77,105                          | 77,105                         | 76,090                         | 76,090                      |
| 520750                              |         | MEDICARE INSURANCE                   | 16,761                            | 18,030                          | 18,030                         | 17,795                         | 17,795                      |
| 520905                              |         | GENERAL CITY RETIREMENT              | 0                                 | 2,965                           | 2,965                          | 2,900                          | 2,900                       |
| 591517                              |         | TRANSFER OUT W/C                     | (80,000)                          | 0                               | 0                              | 0                              | 0                           |
| <b>TOTAL BENEFITS</b>               |         |                                      | <b>\$90,539</b>                   | <b>\$180,430</b>                | <b>\$180,430</b>               | <b>\$179,030</b>               | <b>\$179,030</b>            |
| <b>SUPPLIES AND MATERIALS</b>       |         |                                      |                                   |                                 |                                |                                |                             |
| 561150                              |         | LABORATORY SUPPLIES                  | \$10,373                          | \$14,000                        | \$14,000                       | \$10,500                       | \$10,500                    |
| 561400                              |         | MAINTENANCE SUPPLIES AND MATERIALS   | 174,024                           | 210,000                         | 210,000                        | 190,000                        | 190,000                     |
| 561800                              |         | PROGRAM SUPPLIES                     | 41,464                            | 52,000                          | 52,000                         | 50,000                         | 50,000                      |
| 562200                              |         | NATURAL GAS                          | 32,428                            | 55,000                          | 55,000                         | 34,000                         | 34,000                      |
| 562600                              |         | MOTOR FUELS                          | 25,580                            | 21,000                          | 21,000                         | 23,000                         | 23,000                      |
| 563000                              |         | MOTOR VEHICLE PARTS                  | 1,230                             | 3,000                           | 3,000                          | 2,800                          | 2,800                       |
| 563100                              |         | TIRES TUBES AND CHAINS               | 1,839                             | 2,000                           | 2,000                          | 2,000                          | 2,000                       |
| 569000                              |         | OFFICE SUPPLIES                      | 1,200                             | 1,600                           | 1,600                          | 1,600                          | 1,600                       |
| <b>TOTAL SUPPLIES AND MATERIALS</b> |         |                                      | <b>\$288,138</b>                  | <b>\$358,600</b>                | <b>\$358,600</b>               | <b>\$313,900</b>               | <b>\$313,900</b>            |



**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

| OBJECT                               | PROJECT | DESCRIPTION                       | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--------------------------------------|---------|-----------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>CAPITAL OUTLAY</b>                |         |                                   |                                   |                                 |                                |                                |                             |
| 570300                               | 13030   | PLANT DRIVEWAY SURFACE SEAL       | \$15,000                          | \$0                             | \$0                            | \$0                            | \$0                         |
| 570300                               | 14005   | REBUILD SCREW PUMP GEAR REDUCER   | 0                                 | 28,000                          | 28,000                         | 0                              | 0                           |
| 570400                               | 11008   | PUMP                              | 11,380                            | 0                               | 0                              | 0                              | 0                           |
| 570400                               | 12010   | ODOR PROJECT                      | 783                               | 0                               | 0                              | 0                              | 0                           |
| 570400                               | 13028   | GENERATOR                         | 38,590                            | 0                               | 0                              | 0                              | 0                           |
| 570400                               | 14006   | NITROGEN PROCESS TANK MIXERS      | 0                                 | 30,000                          | 30,000                         | 0                              | 0                           |
| 570400                               | 14007   | NITROGEN RECIRCULATION PUMPS      | 0                                 | 44,000                          | 44,000                         | 0                              | 0                           |
| 570400                               | 14008   | PUMP REPLACEMENTS- LAKE AVENUE    | 0                                 | 50,000                          | 50,000                         | 0                              | 0                           |
| 570400                               | 14009   | PUMP REPLACEMENTS- CROSS STREET   | 0                                 | 35,000                          | 35,000                         | 0                              | 0                           |
| 570400                               | 14010   | REPLACE BELT FILTER PRESS CONTROL | 0                                 | 20,000                          | 20,000                         | 0                              | 0                           |
| 570400                               | 14011   | SUSPENDED SOLIDS ANALYZER         | 0                                 | 6,000                           | 6,000                          | 0                              | 0                           |
| 570500                               | 12011   | REPLACE WP1 VEHICLE               | 25,215                            | 0                               | 0                              | 0                              | 0                           |
| 570900                               | 12012   | OUTFALL                           | 73,845                            | 0                               | 0                              | 0                              | 0                           |
| 570900                               | 13027   | EXCAVATED REPAIR OF BURIED TANK   | 706                               | 0                               | 0                              | 0                              | 0                           |
| 579999                               |         | 2014 EQUIPMENT REQUEST            | 0                                 | 0                               | 0                              | 319,000                        | 319,000                     |
| <b>TOTAL CAPITAL OUTLAY</b>          |         |                                   | <b>\$165,519</b>                  | <b>\$213,000</b>                | <b>\$213,000</b>               | <b>\$319,000</b>               | <b>\$319,000</b>            |
| <b>OTHER/MISCELLANEOUS</b>           |         |                                   |                                   |                                 |                                |                                |                             |
| 552100                               |         | LIABILITY INSURANCE               | \$44,123                          | \$49,000                        | \$49,000                       | \$63,500                       | \$63,500                    |
| 589000                               |         | CONTINGENCY                       | 0                                 | 23,370                          | 23,370                         | 74,845                         | 74,845                      |
| 589120                               |         | REFUNDS OF SEWER USER FEES        | 0                                 | 1,500                           | 1,500                          | 2,500                          | 2,500                       |
| <b>TOTAL OTHER/ MISCELLANEOUS</b>    |         |                                   | <b>\$44,123</b>                   | <b>\$73,870</b>                 | <b>\$73,870</b>                | <b>\$140,845</b>               | <b>\$140,845</b>            |
| <b>OPERATING TRANSFERS OUT</b>       |         |                                   |                                   |                                 |                                |                                |                             |
| 591001                               |         | TRANSFERS TO GENERAL FUND         | \$3,064                           | \$3,000                         | \$3,000                        | \$3,000                        | \$3,000                     |
| 591300                               |         | TRANSFERS TO CAPITAL PROJECTS     | 1,198,800                         | 1,603,800                       | 1,603,800                      | 1,686,800                      | 1,686,800                   |
| 591300                               | 11C08   | TRANSFERS TO CAPITAL PROJECTS     | 5,686                             | 0                               | 0                              | 0                              | 0                           |
| 591300                               | 11C09   | TRANSFERS TO CAPITAL PROJECTS     | 192,800                           | 0                               | 0                              | 0                              | 0                           |
| 591500                               |         | TRANSFERS TO INTERNAL SERVICE     | 430,399                           | 402,720                         | 402,720                        | 432,795                        | 432,795                     |
| <b>TOTAL OPERATING TRANSFERS OUT</b> |         |                                   | <b>\$1,830,749</b>                | <b>\$2,009,520</b>              | <b>\$2,009,520</b>             | <b>\$2,122,595</b>             | <b>\$2,122,595</b>          |
| <b>TOTAL WATER POLLUTION CONTROL</b> |         |                                   | <b>\$5,131,457</b>                | <b>\$5,658,200</b>              | <b>\$5,658,200</b>             | <b>\$5,883,200</b>             | <b>\$5,883,200</b>          |



**Broad Street Pump Station Construction**

## SOLID WASTE DISPOSAL FUND

### Service Narrative

The Solid Waste Disposal fund is used to account for the operations of the City's solid waste disposal program. Solid waste expenditures made from this fund are used to cover municipal solid waste (MSW) tip fees. This includes all costs for the disposal of City refuse collected curbside by the City's Public Works Solid Waste Division and for MSW deposited at the City of Bristol Solid Waste Transfer Station. This fund is funded by a transfer from the General Fund for City refuse.

### Budget Highlights

#### 1213016 SOLID WASTE DISPOSAL FUND REVENUE

| OBJECT                             | PROJECT | DESCRIPTION                            | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|------------------------------------|---------|--|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>LICENSE, PERMITS, FEES</b>      |         |  |                                   |                                 |                                |                                |                             |
| 442017                             |         | SOLID WASTE DISPOSAL PERMIT            | \$44,353                          | \$0                             | \$0                            | \$10,000                       | \$10,000                    |
|                                    |         | <b>TOTAL LICENSE, PERMITS, FEES</b>    | <b>\$44,353</b>                   | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$10,000</b>                | <b>\$10,000</b>             |
| <b>CHARGES FOR SERVICES</b>        |         |  |                                   |                                 |                                |                                |                             |
| 450114                             |         | HAULER CHARGES                         | \$1,251,153                       | \$1,312,565                     | \$1,312,565                    | \$1,234,200                    | \$1,234,200                 |
| 450303                             |         | RECYCLING FEES                         | 0                                 | 0                               | 0                              | 0                              | 36,000                      |
|                                    |         | <b>TOTAL CHARGES FOR SERVICES</b>      | <b>\$1,251,153</b>                | <b>\$1,312,565</b>              | <b>\$1,312,565</b>             | <b>\$1,234,200</b>             | <b>\$1,270,200</b>          |
| <b>INVESTMENT EARNINGS</b>         |         |  |                                   |                                 |                                |                                |                             |
| 460000                             |         | INTEREST INCOME                        | \$1,894                           | \$2,400                         | \$2,400                        | \$0                            | \$0                         |
|                                    |         | <b>TOTAL INVESTMENT EARNINGS</b>       | <b>\$1,894</b>                    | <b>\$2,400</b>                  | <b>\$2,400</b>                 | <b>\$0</b>                     | <b>\$0</b>                  |
| <b>OTHER/MISCELLANEOUS REVENUE</b> |         |  |                                   |                                 |                                |                                |                             |
| 480000                             |         | CITY OF BRISTOL HOST FEE               | \$99,272                          | \$100,000                       | \$100,000                      | \$100,000                      | \$100,000                   |
|                                    |         | <b>TOTAL OTHER/MISCELLANEOUS</b>       | <b>\$99,272</b>                   | <b>\$100,000</b>                | <b>\$100,000</b>               | <b>\$100,000</b>               | <b>\$100,000</b>            |
| <b>OPERATING TRANSFERS IN</b>      |         |  |                                   |                                 |                                |                                |                             |
| 490001                             |         | TRANSFER IN GENERAL FUND               | \$1,122,550                       | \$1,185,850                     | \$1,185,850                    | \$1,064,300                    | \$1,028,300                 |
|                                    |         | <b>TOTAL OPERATING TRANSFERS IN</b>    | <b>\$1,122,550</b>                | <b>\$1,185,850</b>              | <b>\$1,185,850</b>             | <b>\$1,064,300</b>             | <b>\$1,028,300</b>          |
|                                    |         | <b>TOTAL SOLID WASTE DISPOSAL FUND</b> | <b>\$2,519,222</b>                | <b>\$2,600,815</b>              | <b>\$2,600,815</b>             | <b>\$2,408,500</b>             | <b>\$2,408,500</b>          |

#### 1213016 SOLID WASTE DISPOSAL FUND EXPENDITURES

| OBJECT                      | PROJECT | DESCRIPTION                            | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|-----------------------------|---------|--|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>CONTRACTUAL SERVICES</b> |         |  |                                   |                                 |                                |                                |                             |
| 542140                      |         | CITY REFUSE                            | \$1,228,458                       | \$1,288,250                     | \$1,288,250                    | \$1,174,300                    | \$1,174,300                 |
| 542150                      |         | PRIVATE HAULER REFUSE                  | 1,261,754                         | 1,312,565                       | 1,312,565                      | 1,234,200                      | 1,234,200                   |
|                             |         | <b>TOTAL CONTRACTUAL SERVICES</b>      | <b>\$2,490,212</b>                | <b>\$2,600,815</b>              | <b>\$2,600,815</b>             | <b>\$2,408,500</b>             | <b>\$2,408,500</b>          |
|                             |         | <b>SOLID WASTE DISPOSAL FUND TOTAL</b> | <b>\$2,490,212</b>                | <b>\$2,600,815</b>              | <b>\$2,600,815</b>             | <b>\$2,408,500</b>             | <b>\$2,408,500</b>          |

## SCHOOL LUNCH PROGRAM

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gregboulanger@bristolct.gov

### Service Narrative

The Bristol School Food Services department operates under the direction of the Bristol Board of Education, Child Nutrition Services and USDA Child Nutrition Program. The district annually adopts the National School Breakfast and National School Lunch Programs. The School Food Service Department complies with all guidelines established by the State of Connecticut Department of Education, Child Nutrition Services.

The department's mission is to provide students with healthy, nutritious and appealing foods in a timely manner and in a pleasant environment every day. We have applied for and received grants to provide fresh fruits and vegetables in our meal choices.

The district enrollment for fiscal year 2013-2014 in grades 1-12 was approximately 7,500 students. The food service department served nearly 900,000 total meals during the past school year in the breakfast and lunch programs. Forty-five percent of our students qualify for free or reduced price meals. The percentage of meals claimed as Free & Reduced Eligible meals in the National School Lunch Program was 67.0% of all meals served. In addition to the National School Lunch and National School Breakfast Programs, the department also operates a Special Milk Program for kindergarten and preschool children.

The program receives funding through the Department of Education Child Nutrition Offices through both federal and state reimbursements and grants, as well as through cash sales revenues. The department operates 12 food services sites throughout the district.

The Board of Education has contracted with Whitson's to manage the Food Services Program beginning July 1, 2014. The Bristol Public Schools will continue to oversee the Food Services Department; approving all applications for free and reduced eligible meals, receiving all claims for reimbursement, FDA credits and depositing of revenue.

#### 1275000 SCHOOL LUNCH PROGRAM REVENUES

| OBJECT                              | PROJECT | DESCRIPTION               | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|-------------------------------------|---------|---------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>CHARGES FOR SERVICES</b>         |         |                           |                                   |                                 |                                |                                |                             |
| 450307                              |         | SCHOOL LUNCHES            | \$1,003,019                       | \$1,178,740                     | \$1,178,740                    | \$1,005,095                    | \$1,005,095                 |
| 450308                              |         | OTHER SALES               | 27,590                            | 32,085                          | 32,085                         | 22,500                         | 22,500                      |
| <b>TOTAL CHARGES FOR SERVICES</b>   |         |                           | <b>\$1,030,609</b>                | <b>\$1,210,825</b>              | <b>\$1,210,825</b>             | <b>\$1,027,595</b>             | <b>\$1,027,595</b>          |
| <b>FEDERAL GRANTS</b>               |         |                           |                                   |                                 |                                |                                |                             |
| 431007                              |         | FEDERAL REIMBURSEMENT     | \$1,594,197                       | \$1,484,520                     | \$1,484,520                    | \$1,544,595                    | \$1,544,595                 |
| <b>TOTAL FEDERAL GRANTS</b>         |         |                           | <b>\$1,594,197</b>                | <b>\$1,484,520</b>              | <b>\$1,484,520</b>             | <b>\$1,544,595</b>             | <b>\$1,544,595</b>          |
| <b>STATE GRANTS</b>                 |         |                           |                                   |                                 |                                |                                |                             |
| 432038                              |         | MISC. STATE REIMBURSEMENT | \$145,409                         | \$142,000                       | \$142,000                      | \$142,000                      | \$142,000                   |
| <b>TOTAL STATE GRANTS</b>           |         |                           | <b>\$145,409</b>                  | <b>\$142,000</b>                | <b>\$142,000</b>               | <b>\$142,000</b>               | <b>\$142,000</b>            |
| <b>OPERATING TRANSFERS IN</b>       |         |                           |                                   |                                 |                                |                                |                             |
| 490001                              |         | TRANSFER IN GENERAL FUND  | \$341,500                         | \$0                             | \$0                            | \$0                            | \$0                         |
| <b>TOTAL OPERATING TRANSFERS IN</b> |         |                           | <b>\$341,500</b>                  | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$0</b>                     | <b>\$0</b>                  |
| <b>TOTAL SCHOOL LUNCH REVENUE</b>   |         |                           | <b>\$3,111,791</b>                | <b>\$2,837,345</b>              | <b>\$2,837,345</b>             | <b>\$2,714,190</b>             | <b>\$2,714,190</b>          |

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

**C4003100 SCHOOL LUNCH PROGRAM EXPENDITURES**

| OBJECT                                 | PROJECT | DESCRIPTION                   | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--|---------|-------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>SALARIES</b>                        |         |                               |                                   |                                 |                                |                                |                             |
| 512100                                 |         | CAFETERIA SUPERVISORS         | \$123,815                         | \$115,395                       | \$115,395                      | \$118,255                      | \$118,255                   |
| 512110                                 |         | CAFETERIA WORKERS             | 1,068,689                         | 912,755                         | 912,755                        | 901,315                        | 901,315                     |
| 512120                                 |         | CAFETERIA DRIVERS             | 1,579                             | 0                               | 0                              | 0                              | 0                           |
| 512130                                 |         | REPLACEMENTS                  | 18,096                            | 15,000                          | 15,000                         | 10,000                         | 10,000                      |
| 515100                                 | 13900   | OVERTIME                      | 197                               | 0                               | 0                              | 0                              | 0                           |
| <b>TOTAL SALARIES</b>                  |         |                               | <b>\$1,212,376</b>                | <b>\$1,043,150</b>              | <b>\$1,043,150</b>             | <b>\$1,029,570</b>             | <b>\$1,029,570</b>          |
| <b>BENEFITS</b>                        |         |                               |                                   |                                 |                                |                                |                             |
| 520100                                 |         | LIFE INSURANCE                | \$1,802                           | \$0                             | \$0                            | \$0                            | \$0                         |
| 520500                                 |         | DISABILITY                    | 4,579                             | 0                               | 0                              | 0                              | 0                           |
| 520700                                 |         | FICA                          | 71,531                            | 64,670                          | 64,670                         | 63,380                         | 63,380                      |
| 520750                                 |         | MEDICARE                      | 19,025                            | 14,905                          | 14,905                         | 14,610                         | 14,610                      |
| <b>TOTAL BENEFITS</b>                  |         |                               | <b>\$96,937</b>                   | <b>\$79,575</b>                 | <b>\$79,575</b>                | <b>\$77,990</b>                | <b>\$77,990</b>             |
| <b>SUPPLIES AND MATERIALS</b>          |         |                               |                                   |                                 |                                |                                |                             |
| 561600                                 |         | FOOD SUPPLIES                 | \$1,244,921                       | \$1,148,050                     | \$1,148,050                    | \$1,008,830                    | \$1,008,830                 |
| 561700                                 |         | SCHOOL LUNCH SUPPLIES         | 101,640                           | 103,500                         | 103,500                        | 102,820                        | 102,820                     |
| <b>TOTAL SUPPLIES AND MATERIALS</b>    |         |                               | <b>\$1,346,561</b>                | <b>\$1,251,550</b>              | <b>\$1,251,550</b>             | <b>\$1,111,650</b>             | <b>\$1,111,650</b>          |
| <b>OTHER/MISCELLANEOUS</b>             |         |                               |                                   |                                 |                                |                                |                             |
| 581500                                 |         | NON-LUNCH EXPENSE             | \$14,525                          | \$15,000                        | \$15,000                       | \$15,000                       | \$15,000                    |
| <b>TOTAL OTHER/MISCELLANEOUS</b>       |         |                               | <b>\$14,525</b>                   | <b>\$15,000</b>                 | <b>\$15,000</b>                | <b>\$15,000</b>                | <b>\$15,000</b>             |
| <b>OPERATING TRANSFERS OUT</b>         |         |                               |                                   |                                 |                                |                                |                             |
| 591500                                 |         | TRANSFER OUT INTERNAL SERVICE | \$423,188                         | \$448,070                       | \$448,070                      | \$479,980                      | \$479,980                   |
| <b>TOTAL OPERATING TRANSFERS OUT</b>   |         |                               | <b>\$423,188</b>                  | <b>\$448,070</b>                | <b>\$448,070</b>               | <b>\$479,980</b>               | <b>\$479,980</b>            |
| <b>TOTAL SCHOOL LUNCH EXPENDITURES</b> |         |                               | <b>\$3,093,587</b>                | <b>\$2,837,345</b>              | <b>\$2,837,345</b>             | <b>\$2,714,190</b>             | <b>\$2,714,190</b>          |

**PINE LAKE CHALLENGE COURSE FUND**

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**Service Narrative**

Bristol Youth Services operates a state-of-the-art outdoor challenge course and experiential adventure-based programs. The Pine Lake Challenge Course (PLCC) is nestled in a small wooded area of a public park within the urban community. The Course consists of more than 40 different elements or stations constructed with a series of ropes, cables, and obstacles in a grove of trees and an abutting playing field, and its facilities spans over seven acres.

The Challenge Course elements are designed to create certain challenges for a group or individuals with the support of a group. The elements and stations can be adapted for comparable adventure-based experiences for individuals with physical disabilities. The elements are designed to test teamwork, communication skills, creativity and the degree of cooperation within the group. Other challenges are intended to challenge an individual's sense of balance, agility, trust, perseverance, and leadership. In addition, adventure programs which involve games, initiatives, and portable elements may be delivered to a group at community locations. All activities are facilitated by professionally trained staff who utilize special skills and techniques to make the experience safe, meaningful, and exciting.

**Special Revenue Funds – (continued)**

The Pine Lake Challenge Course (PLCC) and Adventure Programs were created as a result of community development efforts of the Bristol Community Leadership Team involving schools, youth service bureaus, youth recreational organizations, and public and private non-profit agencies. Construction was made possible through funding received from the Connecticut State Department of Education and donations from businesses and citizens. The primary applications of PLCC programs are to enrich educational and youth service programs and to enhance community collaborations and professional growth. Programs are delivered at the Pine Lake Challenge Course or at schools and community locations.

The Pine Lake Challenge Course & Adventure Program is self-sustaining through revenues generated by user fees.

**Fiscal Year 2014 Major Service Level Accomplishments**

- Delivered safe and affordable quality programming to children and community members with cultural sensitivity.
- Collaborated with CT Challenge Course Professionals and Managers to conduct trainings and skill refreshers for program facilitators in technical skills on a ropes course, and presentation with cultural sensitivity.
- Passed an annual independent inspection on equipment and grounds and met with reasonable assurance of its soundness and maintenance. A new element was built to replace retired equipment and allow participants increased opportunities for team work using a high element.
- Developed lesson plans aligned with CT educational frameworks and content standards, and delivered successful Vacation Workshops and interdistrict educational programs to support high academic achievement and appreciation of diversity.
- Registered many returning satisfied customers and received several letters of compliment from customers for the design of the program and the professionalism of the staff.
- Offered for the twelfth year an open enrollment affordable summer program for area youth.

**Fiscal Year 2015 Major Service Level Goals**

- To offer safe and affordable quality programming to children and community members with cultural sensitivity.
- To maintain equipment and grounds to satisfy annual inspections.
- To maintain the high standard of quality in program delivery by regular training of staff, administrative review of best practice standards and course and equipment maintenance.
- To update policies and operating procedures.
- To recruit and retain a pool of highly skilled professional staff to meet the needs of our clients.
- To market services through producing and distributing publications, updating the website and creating user friendly links, and outreach to potential customer groups.
- To develop sponsors for educational, cultural, positive youth development and remedial programs.

**Program Summaries-  
Special Revenue Funds**

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**Special Revenue Funds – (continued)**

**Long Term Goals and Issues**

- To continue to serve as a catalyst for foster positive relationships and personal growth for youth and community groups, educational agencies and organizations.
- To maintain the high standard of quality in program delivery by regular training of staff, administrative review of best practice standards and course and equipment maintenance.
- To maintain business being brought into Bristol through the delivery of adventure-based programs to clientele during all weather conditions as scheduled by gaining access to alternative indoor facilities and climbing gymnasium which are properly equipped.
- To participate in an independent review process of equipment condition and maintenance, policies, procedures, record keeping and skill of staff.

**Performance Measures**

**Quantitative:**

|  | <b>Service Days</b> |             |             | <b>Unduplicated<br/>Consumer Groups</b> |             |             | <b>Total Number of<br/>Participants</b> |             |             |
|--|---------------------|-------------|-------------|---|-------------|-------------|---|-------------|-------------|
| Fiscal Yr.   | <b>2012</b>         | <b>2013</b> | <b>2014</b> | <b>2012</b>                             | <b>2013</b> | <b>2014</b> | <b>2012</b>                             | <b>2013</b> | <b>2014</b> |
| PINE LAKE<br>CHALLENGE<br>COURSE &<br>ADVENTURE<br>PROGRAM | 121                 | 103         | 101         | 82                                      | 78          | 66          | 5,985                                   | 4,770       | 5,116       |

**Expenditure and Position Summary**

|                                    | <b>2013<br/>Actual</b> | <b>2014<br/>Estimated</b> | <b>2015<br/>Budgeted</b> |
|------------------------------------|------------------------|---------------------------|--------------------------|
| Salary/Hourly Wage<br>Expenditures | \$122,049              | \$124,450                 | \$112,770                |
| Part-Time Positions                | 7- 55<br>Seasonal      | 7-37<br>Seasonal          | 7-40<br>Seasonal         |

**Pine Lake Challenge Course**



**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

**Budget Highlights**

**1321032 PINE LAKE CHALLENGE COURSE REVENUE**

| OBJECT                        | PROJECT | DESCRIPTION                             | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|-------------------------------|---------|---|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>LICENSE, PERMITS, FEES</b> |         |   |                                   |                                 |                                |                                |                             |
| 422004                        |         | CHALLENGE COURSE FEES                   | \$122,049                         | \$169,875                       | \$169,875                      | \$165,880                      | \$165,880                   |
|                               |         | <b>TOTAL LICENSE, PERMITS, FEES</b>     | <b>\$122,049</b>                  | <b>\$169,875</b>                | <b>\$169,875</b>               | <b>\$165,880</b>               | <b>\$165,880</b>            |
| <b>INVESTMENT EARNINGS</b>    |         |   |                                   |                                 |                                |                                |                             |
| 460000                        |         | INTEREST INCOME                         | \$234                             | \$300                           | \$300                          | \$300                          | \$300                       |
|                               |         | <b>TOTAL INVESTMENT EARNINGS</b>        | <b>\$234</b>                      | <b>\$300</b>                    | <b>\$300</b>                   | <b>\$300</b>                   | <b>\$300</b>                |
|                               |         | <b>TOTAL PINE LAKE CHALLENGE COURSE</b> | <b>\$122,283</b>                  | <b>\$170,175</b>                | <b>\$170,175</b>               | <b>\$166,180</b>               | <b>\$166,180</b>            |

**1321032 PINE LAKE CHALLENGE COURSE EXPENDITURES**

| OBJECT                        | PROJECT | DESCRIPTION                             | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|-------------------------------|---------|---|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>SALARIES</b>               |         |   |                                   |                                 |                                |                                |                             |
| 515200                        |         | PART TIME                               | \$2,509                           | \$0                             | \$0                            | \$0                            | \$0                         |
| 515300                        |         | SEASONAL WAGES                          | 119,021                           | 140,000                         | 140,000                        | \$130,000                      | \$130,000                   |
|                               |         | <b>TOTAL SALARIES</b>                   | <b>\$121,530</b>                  | <b>\$140,000</b>                | <b>\$140,000</b>               | <b>\$130,000</b>               | <b>\$130,000</b>            |
| <b>CONTRACTUAL SERVICES</b>   |         |   |                                   |                                 |                                |                                |                             |
| 531000                        |         | PROFESSIONAL FEES AND SERVICES          | \$12,474                          | \$14,400                        | \$14,400                       | \$21,250                       | \$21,250                    |
| 543200                        |         | EQUIPMENT MAINTENANCE CONTRACTS         | 3,214                             | 5,460                           | 5,460                          | 4,030                          | 4,030                       |
| 553000                        |         | TELEPHONE                               | 750                               | 840                             | 840                            | 840                            | 840                         |
| 553100                        |         | POSTAGE                                 | 132                               | 275                             | 275                            | 275                            | 275                         |
| 555000                        |         | PRINTING AND BINDING                    | 0                                 | 250                             | 250                            | 500                            | 500                         |
| 581135                        |         | SCHOOLING AND EDUCATION                 | 0                                 | 600                             | 600                            | 1,085                          | 1,085                       |
|                               |         | <b>TOTAL CONTRACTUAL SERVICES</b>       | <b>\$16,570</b>                   | <b>\$21,825</b>                 | <b>\$21,825</b>                | <b>\$27,980</b>                | <b>\$27,980</b>             |
| <b>SUPPLIES AND MATERIALS</b> |         |   |                                   |                                 |                                |                                |                             |
| 561400                        |         | MAINTENANCE SUPPLIES AND MATERIALS      | \$2,510                           | \$4,000                         | \$4,000                        | \$2,750                        | \$2,750                     |
| 561800                        |         | PROGRAM SUPPLIES                        | 1,258                             | 4,000                           | 4,000                          | 5,100                          | 5,100                       |
| 569000                        |         | OFFICE SUPPLIES                         | 285                               | 350                             | 350                            | 350                            | 350                         |
|                               |         | <b>TOTAL SUPPLIES AND MATERIALS</b>     | <b>\$4,053</b>                    | <b>\$8,350</b>                  | <b>\$8,350</b>                 | <b>\$8,200</b>                 | <b>\$8,200</b>              |
|                               |         | <b>PINE LAKE CHALLENGE COURSE TOTAL</b> | <b>\$142,153</b>                  | <b>\$170,175</b>                | <b>\$170,175</b>               | <b>\$166,180</b>               | <b>\$166,180</b>            |

## **LOCIP PROJECTS FUND**

### **Service Narrative**

The LoCIP Projects Fund accounts for the activities of the Local Capital Improvement Projects approved by the State of Connecticut's Office of Policy and Management. This revenue source is budgeted when the Capital Budget is approved. The approved 2014 budget for LoCIP Projects totals \$653,000, which can be viewed behind the 'Capital Budget Summary' tab, in the Program Profiles section.

### **Budget Highlights**

#### **1341018 LOCIP PROJECTS FUND- REVENUE**

| OBJECT                           | PROJECT | DESCRIPTION              | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | BOF<br>APPROVED<br>2014-2015 |
|----------------------------------|---------|--------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|------------------------------|
| <b>STATE GRANTS</b>              |         |                          |                                   |                                 |                                |                                |                              |
| 432033                           |         | STATE OF CONNECTICUT OPM | \$0                               | \$540,000                       | \$540,000                      | \$698,000                      | \$653,000                    |
| <b>TOTAL STATE GRANTS</b>        |         |                          | <b>\$0</b>                        | <b>\$540,000</b>                | <b>\$540,000</b>               | <b>\$698,000</b>               | <b>\$653,000</b>             |
| <b>TOTAL LOCIP PROJECTS FUND</b> |         |                          | <b>\$0</b>                        | <b>\$540,000</b>                | <b>\$540,000</b>               | <b>\$698,000</b>               | <b>\$653,000</b>             |

#### **134 LOCIP PROJECTS FUND**

| OBJECT                           | PROJECT | DESCRIPTION        | PRIOR<br>YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | BOF<br>APPROVED<br>2014-2015 |
|----------------------------------|---------|--------------------|--------------------------------------|---------------------------------|--------------------------------|--------------------------------|------------------------------|
| <b>CAPITAL OUTLAY</b>            |         |                    |                                      |                                 |                                |                                |                              |
| 570000                           |         | LOCIP EXPENDITURES | \$0                                  | \$540,000                       | \$540,000                      | \$698,000                      | \$653,000                    |
| <b>TOTAL CAPITAL OUTLAY</b>      |         |                    | <b>\$0</b>                           | <b>\$540,000</b>                | <b>\$540,000</b>               | <b>\$698,000</b>               | <b>\$653,000</b>             |
| <b>TOTAL LOCIP PROJECTS FUND</b> |         |                    | <b>\$0</b>                           | <b>\$540,000</b>                | <b>\$540,000</b>               | <b>\$698,000</b>               | <b>\$653,000</b>             |



## **TRANSFER STATION FUND**

### **Service Narrative**

The Transfer Station of the Public Works Department functions for the purpose of depositing solid waste, rubbish and recyclables generated in the city by residential property owners, tenants, and commercial entities not meeting the requirements for disposal at the waste-to-energy facility located in Bristol. The transfer station will erect an enclosed recycle tip floor to accommodate collected curbside recyclables to maximize hauling efficiency and minimize site litter. The transfer station currently accepts recyclables from Wolcott's private hauler.

The Transfer Station is open Monday – Friday 7:15 a.m. – 2:45 p.m. and on Saturday from 7:30 a.m. – 1:00 p.m.

### **Residential Permit Holders**

No charge for Antifreeze, Leaves, Oil, Fluorescent Bulbs, Electronics, Approved Single Stream Recyclable Materials and Metal. If chargeable items are mixed with non-chargeable material, the load will be chargeable.

### **Payment / Account Process**

Each resident will have funds in a Pay As You Throw (PAYT) account. Pre-payment is required on all accounts before access is allowed to the Transfer Station. Once a resident visits the Transfer Station, any cost for the load will be deducted from their account.

Minimum funding to open the account is \$25.00. Once the account balance is below \$10.00, residents will receive a reminder message (on the message boards at the Transfer Station) that funds need to be added to the account. Once funds fall below \$5.00, access to the Transfer Station will be denied until funds are added to the account.

### **Account in Deficit**

If a load brought in to the Transfer Station exceeds the amount on a residents account, the account will be deactivated and no further access to the Transfer Station will be allowed until the balance is paid in full and additional funds of at least \$10.00 are available on the account.

### **Payments**

No Payments will be accepted at the Transfer Station. Credit/debit card or electronic check (using your checking account number and bank routing number) payments for a minimum of \$25.00 can be made online or over the phone. To make a credit/debit card payment on line, visit [www.bristolct.gov/payment](http://www.bristolct.gov/payment) or click on the Pay Online button on the left side of the City's web page ([www.bristolct.gov](http://www.bristolct.gov))

Payments are also accepted at City Hall (Monday to Friday, 8:00 a.m. to 5:00 p.m. at Public Works – Ground Floor) to pay with cash, check or credit/debit card (min \$25.00 payment with credit cards) and funds will be available to use immediately.

### **Adding Funds to the account**

After the initial \$25.00 payment to begin the account, funds may be added to the PAYT on line or at City Hall. Credit Card payments are always a minimum of \$25.00. There is a \$10.00 minimum payment for cash or check brought to City Hall, and funds will be available to use immediately.

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

**Fiscal Year 2014 Major Service Level Accomplishments**

- Bid loam sales generating revenue
- Partnered with PaintCare in managing waste paints
- Compacted site of new recycle building
- Affiliated with Better World Books generating revenue for the City and Friends of the Library

**Fiscal Year 2015 Major Service Level Goals**

- Construct recycling storage/loading building
- Evaluate permanent on-site screener options

**Long Term Goals and Issues**

- Become self-funded through efficient operation
- Review and modify PAYT fees
- Maximize material revenue potential

**Expenditure and Position Summary**

|                     | <b>2013<br/>Actual</b> | <b>2014<br/>Estimated</b> | <b>2015<br/>Budget</b> |
|---------------------|------------------------|---------------------------|------------------------|
| Salary Expenditures | \$103,611              | \$310,152                 | \$310,155              |
| Full time Positions | 0                      | 5.5                       | 5.5                    |

**Budget Highlights**

**136 TRANSFER STATION REVENUE**

| OBJECT PROJECT                       | DESCRIPTION              | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--------------------------------------|--------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>LICENSE, PERMITS, FEES</b>        |                          |                                   |                                 |                                |                                |                             |
| 422020                               | RESIDENTIAL PERMIT FEES  | \$0                               | \$12,050                        | \$12,050                       | \$8,000                        | \$8,000                     |
| 422021                               | COMMERICAL PERMIT FEES   | 0                                 | 0                               | 0                              | 1,500                          | 1,500                       |
| 450350                               | CLOTHING                 | 0                                 | 0                               | 0                              | 300                            | 300                         |
| 450351                               | ALUMINUM                 | 0                                 | 0                               | 0                              | 1,400                          | 1,400                       |
| 450352                               | IRON METAL               | 0                                 | 0                               | 0                              | 46,000                         | 46,000                      |
| 450353                               | BATTERIES                | 0                                 | 0                               | 0                              | 1,500                          | 1,500                       |
| 450354                               | COMPOST                  | 0                                 | 0                               | 0                              | 5,000                          | 5,000                       |
| 450355                               | LOAM SALES               | 0                                 | 0                               | 0                              | 20,000                         | 20,000                      |
| <b>TOTAL LICENSE, PERMITS, FEES</b>  |                          | <b>\$0</b>                        | <b>\$12,050</b>                 | <b>\$12,050</b>                | <b>\$83,700</b>                | <b>\$83,700</b>             |
| <b>CHARGES FOR SERVICES</b>          |                          |                                   |                                 |                                |                                |                             |
| 450356                               | RECYCLING                | \$0                               | \$131,640                       | \$131,640                      | \$4,000                        | \$4,000                     |
| 450356                               | PAY AS YOU THROW         | 47,778                            | 504,000                         | 504,000                        | 250,000                        | 250,000                     |
| <b>TOTAL CHARGES FOR SERVICES</b>    |                          | <b>\$47,778</b>                   | <b>\$635,640</b>                | <b>\$635,640</b>               | <b>\$254,000</b>               | <b>\$254,000</b>            |
| <b>INVESTMENT EARNINGS</b>           |                          |                                   |                                 |                                |                                |                             |
| 460000                               | INTEREST INCOME          | \$22                              | \$0                             | \$0                            | \$0                            | \$0                         |
| <b>TOTAL INVESTMENT EARNINGS</b>     |                          | <b>\$22</b>                       | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$0</b>                     | <b>\$0</b>                  |
| <b>OTHER FINANCING SOURCES</b>       |                          |                                   |                                 |                                |                                |                             |
| 490001                               | TRANSFER IN GENERAL FUND | 0                                 | 0                               | 0                              | 272,125                        | 272,125                     |
| <b>TOTAL OTHER FINANCING SOURCES</b> |                          | <b>\$0</b>                        | <b>\$0</b>                      | <b>\$0</b>                     | <b>\$272,125</b>               | <b>\$272,125</b>            |
| <b>TOTAL TRANSFER STATION FUND</b>   |                          | <b>\$47,800</b>                   | <b>\$647,690</b>                | <b>\$647,690</b>               | <b>\$609,825</b>               | <b>\$609,825</b>            |

**Program Summaries-  
Special Revenue Funds**

**Special Revenue Funds – (continued)**

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**TRANSFER STATION FUND EXPENDITURES**

| OBJECT                               | PROJECT | DESCRIPTION                   | PRIOR YEAR<br>ACTUAL<br>2012-2013 | ORIGINAL<br>BUDGET<br>2013-2014 | REVISED<br>BUDGET<br>2013-2014 | BUDGET<br>REQUEST<br>2014-2015 | JOINT<br>BOARD<br>2014-2015 |
|--------------------------------------|---------|-------------------------------|-----------------------------------|---------------------------------|--------------------------------|--------------------------------|-----------------------------|
| <b>SALARIES</b>                      |         |                               |                                   |                                 |                                |                                |                             |
| 514000                               |         | REGULAR WAGES                 | \$89,009                          | \$260,121                       | \$260,121                      | \$260,121                      | \$260,125                   |
| 515100                               |         | OVERTIME                      | 14,172                            | 47,791                          | 47,791                         | 47,790                         | 47,790                      |
| 517000                               |         | OTHER WAGES                   | 430                               | 2,240                           | 2,240                          | 2,240                          | 2,240                       |
| <b>TOTAL SALARIES</b>                |         |                               | <b>\$103,611</b>                  | <b>\$310,152</b>                | <b>\$310,152</b>               | <b>\$310,151</b>               | <b>\$310,155</b>            |
| <b>CONTRACTURAL SERVICES</b>         |         |                               |                                   |                                 |                                |                                |                             |
| 531000                               |         | PROFESSIONAL FEES             | \$315                             | \$1,580                         | \$1,580                        | \$1,375                        | \$1,375                     |
| 534200                               |         | ENVIRONMENTAL                 | 0                                 | 5,200                           | 5,200                          | 5,200                          | 5,200                       |
| 541000                               |         | UTILITIES                     | 1,463                             | 8,000                           | 8,000                          | 8,000                          | 8,000                       |
| 541100                               |         | WATER/SEWER                   | 78                                | 425                             | 425                            | 450                            | 450                         |
| 542101                               |         | DISPOSAL                      | 0                                 | 0                               | 0                              | 6,000                          | 6,000                       |
| 542105                               |         | TIRE DISPOSAL                 | 1,100                             | 14,000                          | 14,000                         | 6,600                          | 6,600                       |
| 542110                               |         | FREON                         | 204                               | 0                               | 0                              | 3,000                          | 3,000                       |
| 542115                               |         | BULK WASTE                    | 4,124                             | 18,000                          | 18,000                         | 18,000                         | 18,000                      |
| 543000                               |         | REPAIRS & MAINTENANCE         | 3,142                             | 13,105                          | 13,105                         | 13,105                         | 13,105                      |
| 544400                               |         | RENTS/LEASE                   | 0                                 | 75,000                          | 75,000                         | 75,000                         | 75,000                      |
| 554000                               |         | TRAVEL REIMBURSEMENT          | 0                                 | 50                              | 50                             | 50                             | 50                          |
| 557700                               |         | ADVERTISING                   | 0                                 | 750                             | 750                            | 100                            | 100                         |
| 581120                               |         | CONFERENCE & MEMBERSHIPS      | 0                                 | 150                             | 150                            | 150                            | 150                         |
| 581135                               |         | SCHOOLING                     | 0                                 | 150                             | 150                            | 150                            | 150                         |
| 589100                               |         | MISCELLANEOUS                 | 0                                 | 23,807                          | 23,807                         | 0                              | 0                           |
| <b>TOTAL CONTRACTURAL SERVICES</b>   |         |                               | <b>\$10,426</b>                   | <b>\$160,217</b>                | <b>\$160,217</b>               | <b>\$137,180</b>               | <b>\$137,180</b>            |
| <b>BENEFITS</b>                      |         |                               |                                   |                                 |                                |                                |                             |
| 520000                               |         | EMPLOYEE BENEFITS             | \$0                               | \$4,100                         | \$4,100                        | \$3,567                        | \$3,560                     |
| 520100                               |         | LIFE INSURANCE                | 76                                | 0                               | 0                              | 278                            | 280                         |
| 250500                               |         | DISABILITY                    | 70                                | 0                               | 0                              | 257                            | 260                         |
| 520700                               |         | F.I.C.A.                      | 4,433                             | 19,230                          | 19,230                         | 19,230                         | 19,230                      |
| 520750                               |         | MEDICARE INSURANCE            | 1,037                             | 4,497                           | 4,497                          | 4,497                          | 4,495                       |
| 520905                               |         | GENERAL CITY RETIREMENT       | 0                                 | 27,293                          | 27,293                         | 720                            | 720                         |
| <b>TOTAL BENEFITS</b>                |         |                               | <b>\$5,616</b>                    | <b>\$55,120</b>                 | <b>\$55,120</b>                | <b>\$28,549</b>                | <b>\$28,545</b>             |
| <b>SUPPLIES AND MATERIALS</b>        |         |                               |                                   |                                 |                                |                                |                             |
| 561400                               |         | MAINTENANCE SUPPLIES          | \$206                             | \$500                           | \$500                          | \$500                          | \$500                       |
| 561800                               |         | PROGRAM SUPPLIES              | 304                               | 6,112                           | 6,112                          | 6,110                          | 6,110                       |
| <b>TOTAL SUPPLIES AND MATERIALS</b>  |         |                               | <b>\$510</b>                      | <b>\$6,612</b>                  | <b>\$6,612</b>                 | <b>\$6,610</b>                 | <b>\$6,610</b>              |
| <b>OTHER/MISCELLANEOUS</b>           |         |                               |                                   |                                 |                                |                                |                             |
| 589105                               |         | CCARD FEES                    | \$0                               | \$6,825                         | \$6,825                        | \$6,825                        | \$6,825                     |
| <b>TOTAL OTHER/ MISCELLANEOUS</b>    |         |                               | <b>\$0</b>                        | <b>\$6,825</b>                  | <b>\$6,825</b>                 | <b>\$6,825</b>                 | <b>\$6,825</b>              |
| <b>OPERATING TRANSFERS OUT</b>       |         |                               |                                   |                                 |                                |                                |                             |
| 591500                               |         | TRANSFERS TO INTERNAL SERVICE | \$22,092                          | \$108,764                       | \$108,764                      | \$120,510                      | 120,510                     |
| <b>TOTAL OPERATING TRANSFERS OUT</b> |         |                               | <b>\$22,092</b>                   | <b>\$108,764</b>                | <b>\$108,764</b>               | <b>\$120,510</b>               | <b>\$120,510</b>            |
| <b>TOTAL TRANSFER STATION FUND</b>   |         |                               | <b>\$142,255</b>                  | <b>\$647,690</b>                | <b>\$647,690</b>               | <b>\$609,825</b>               | <b>\$609,825</b>            |

